

# Capital Programme 2018/19 to 2023/24



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# Adults, Children & Education

Ref	Scheme	Description	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
Pe01	School Organisation/ Children's Services Capital Programme	To provide enough suitable school/education places to meet the growing demand. This will involve building new schools and providing new spaces in existing facilities.	20,228	17,870	21,615	4,141			63,854
Pe03	Schools Devolved Capital Programme	Additional capital investment in school buildings, funded primarily by government grants.	1,800	1,000	1,104				3,904
Pe04	Non Schools Capital Programme	Investment in Education Management Case System and Employment Engagement Hub.	795	200					995
Pe05	Children & Families - Aids and Adaptations	Equipment and adaptations for children with disabilities.	330	168	154				652
Pe06a	Children's Social Care Services	New homes investment for Care Services linking into The Strengthening Families Programme.	492	308					800
Pe06b	Adults Social Care Services	New homes investment for Care Services linking into The Better Lives Programme.	348	4,000	3,000				7,348
Pe07	Extra care Housing	Extra Care Housing to provide accommodation for older people with some care services on site.	1,624						1,624
Pe08	Care Management/Care Services	Investment in existing and Social Care Infrastructure and Assets.	230	150					380
<b>Public Health – Sports Services</b>									
Pe10	Sports capital investment	Three identified sports schemes to proceed to delivery – Rugby Pitches, Ardagh Hub and Tennis Courts investment.		1,100					1,100
	<b>Adults, Children &amp; Education Totals</b>		<b>25,847</b>	<b>24,796</b>	<b>25,873</b>	<b>4,141</b>			<b>80,657</b>

# Growth & Regeneration

Ref	Scheme	Description	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
<b>Management of Place – Highways Transport &amp; Flood Risk</b>									
PL01	Metrobus	Completion of the three Metrobus schemes (totalling £200m) to improve public transport and reduce congestion.	3,010						3,010
PL02	Passenger Transport	A variety of projects supporting improvements in bus services such as use of hybrid vehicles and smart ticketing.	2,097						2,097
PL03	Residents Parking Schemes	"Investment in existing residents parking schemes to improve and update transport and parking infrastructure."	1,016						1,016
PL05	Sustainable Transport	Key projects include Cycle Ambition funded projects, Better Bus Area Fund, Go Ultra Low city scheme and Bus Shelter replacement.	12,529	3,293	1,727				17,549
PL06	Portway Park & Ride Rail Platform	Develop new platform on Severn Beach rail line between Shirehampton & Avonmouth.		1,672	553				2,225
PL08	Highways & Drainage Enhancements	A4/A4174 and Scotland Lane Road enhancement schemes.	3,582	377					3,959
PL09	Highways Infrastructure - Bridge investment	Redcliffe Bascule bridge and Plimsoll bridge planned investment.	250	1,750	1,300				3,300
PL09a	Highways infrastructure - Chocolate Path	Planned major works to maintain and improve the Chocolate path.	580	2,000	2,420				5,000
PL10	Highways & Traffic Infrastructure - General	Highways Infrastructure planned maintenance and structural investment.	7,769	2,745	1,000	1,000			12,514
PL10a	Highways & Traffic Infrastructure - WECA	Highways Infrastructure planned maintenance and structural investment funded through WECA.		6,500					6,500
PL10b	Highways & Traffic Infrastructure	Street Lighting Lamp replacement programme.		369	381	381			1,131
PL10c	Transport Parking Services	Investment in parking facilities across the City.		500	1,500				2,000

Ref	Scheme	Description	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
<b>Management of Place – Energy</b>									
PL18	Energy Services	Renewable energy investment schemes including Heat Networks and Solar energy.	2,681	1,027	229				3,937
PL18a	Energy Services	Bristol Heat Networks expansion programme.	293	6,112	2,797	2,000			11,202
PL18b	Energy Services	Schools efficiencies infrastructure improvements.	158	474					632
PL18c	Energy Services	City Leap options development.	763						763
PL18d	Energy Services	EU replicate grant energy infrastructure pilot schemes.	500						500
<b>Management of Place</b>									
NH02	Investment in Parks and Green Spaces	Improvement of Parks & Green Spaces across the city.	1,902	3,299					5,201
NH06	Bristol Operations Centre	Specification, procurement and implementation of modern systems (primarily for Telecare, Traffic Systems and CCTV) to replace end of life equipment.	693	630					1,323
NH06a	Bristol Operations Centre - Phase 2	CCTV replacement programme and investment into Smart City ICT solutions.	900	2,100					3,000
<b>Economy of Place – Major Projects</b>									
PL11a	Cattle Market Road site re-development	Enabling and re-development works at the Cattle Market Road site as part of the wider Temple Meads regeneration.	11,021	7,626	2,000				20,647
PL11b	Temple Meads Master Plan	Infrastructure planning for the wider Temple Meads regeneration funded through WECA.	610	1,390					2,000
GR01	Strategic Property - Temple Meads development	Engine Shed 2, Temple Square and Station Approach (Enterprise Zone property acquisitions).		6,000	8,250	2,610			16,860

Ref	Scheme	Description	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
GR02	Strategic City Transport	Temple Quarter – Redcliffe Corridor infrastructure improvements.		1,323	2,000				3,323
PL04	Strategic City Transport	This covers a range of projects including the Local Enterprise Zone improvements which is LEP funded and Bristol Metro development.	8,672	1,947					10,619
PL13	Filwood Green Business Park	Development of the business park including new employment space.	200						200
PL16	Economy Development	ASEA 1 – Flood Defence scheme.	168						168
GR03	Economy Development	ASEA 2 – Flood Defence scheme.		4,731	4,469	5,289	4,444	13,018	31,951
GR04	Economy Development	Central Bristol Flood Relief Scheme.						5,000	5,000
PL17	Resilience Fund (£1m of the £10m Port Sale)	Regeneration projects within the Avonmouth and Lawrence Weston ward, focussing on Jobs and Enterprise, Thriving High Streets and Social Impact.	530	460					990
NH01	Libraries for the Future	Investment in modernising Bristol's libraries, as part of the libraries for the future project.	114	90					204
PL26	Old Vic & St George's	Grant and loan support to facilitate delivery of respective developments.	498						498
PL32	Western Harbour Design Development	Preparatory design works as part of the emerging Western Harbour regeneration strategy.	20	480					500
NH04	Third Household Waste Recycling & Re-use Centre	Building a third Household Waste Recycling Centre at Hartcliffe Way Depot – subject to the development of a sustainable financial plan that would ensure the continued operation of the centre.	46	1,054	2,900				4,000

### Economy of Place – Property

PL20	Strategic Property	Investment to maximise opportunities and develop current property asset portfolio in-line with corporate strategic priorities.	575	1,551					2,126
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Ref	Scheme	Description	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
PL22	Strategic Property - Investment in existing waste facilities	Health & Safety works on existing waste premises.	289	940					1,229
PL23	Strategic Property - Temple Street	Additional works to Temple Street to facilitate letting out.	164	530					694
PL24	Colston Hall	Redevelopment of Colston Hall.	3,325	17,015	17,057	7,331	975		45,703
PL25	Strategic Property - Community Capacity Building	Investment to support local community asset capacity building.		500	1,000	1,000	1,000	1,000	4,500
PL34	Strategic Property - Community investment scheme	Development of the Lawrence Weston Community Centre.		500	3,000	500			4,000
PL28	Bottleyard Studios	Investment of essential renewal and improvements.	302						302
GR05	Strategic Property - Hawkfield site	Hawkfield Business Park development, re-location of Bottleyard studios.	5,500	500	2,000	2,000			10,000
PL33	Harbour Asset Management Strategy	Harbour Asset survey to determine programme of works.	169	369					538

### Development of Place - Housing, City Design, Planning, Innovation

GR06	Innovation & sustainability	Open Programmable City Region (OPCR), digital network improvements.	1,500	1,589	251				3,340
PL14	Planning & Sustainable Development – Legible City	This consists of environmental improvements and the delivery of the Legible City Phase 2 which improves a network of a pedestrian wayfinding system across Bristol promoting public health related initiatives.	251	185	149	74	78	35	772
PL15	Planning & Sustainable Development – Public realm	Public realm environmental improvements.	306	154	100	100	100	100	860
PL30	Housing Strategy and Commissioning	Housing Delivery Programme designed to accelerate the delivery of new homes, in particular affordable homes through enabling, grant funding and land release.	9,455	30,399	23,535	13,660	7,782		84,831

Ref	Scheme	Description	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
<b>Housing &amp; Landlord Services</b>									
NH07	Private Housing	Delivering aids and adaptations for disabled people in private homes, helping them live more independently (based on current estimates of available external grant funding).	3,574	2,650	2,650	2,650	2,650	2,650	16,824
PL30a	Housing Programme delivered through Housing Company	Implement new housing delivery vehicle to accelerate affordable housing provision across the city.	260	12,000	10,000	14,000	10,000	15,000	61,260
<b>Growth and Regeneration Totals</b>			<b>86,272</b>	<b>126,831</b>	<b>91,268</b>	<b>52,595</b>	<b>27,029</b>	<b>36,803</b>	<b>420,798</b>

# Resources

Ref	Scheme	Description	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
Re01	ICT Refresh Programme	A programme of investment to replace and upgrade the Council's ICT assets.	220	2,590	2,000	1,500	1,500	1,500	9,310
Re02	ICT Development - HR/Finance	Development of HR/Finance System.	1,177	1,623					2,800
Re03	Future State Assessment (FSA) - ICT Development	Investment that will be required to support ICT infrastructure including a Cloud Hosting solution.	1,147	5,862	3,267	2,195	1,000	1,000	14,471
Re04	Bristol Workplace Programme	Reduce the number of offices we work in and invest in the remaining buildings to make them modern, efficient and flexible workplaces.	483						483
NH08	Omni Channel Contact Centre	ICT system development.	255	200					455
Re05	Mobile Working for Social Care (Adults & Children's)	Investment of ICT equipment to improve agile working of social care teams, part of the transformation programmes.	817	96					913
<b>Facilities Management Services</b>									
PL21	Building Practice Service - Essential H&S	Health & Safety works to maintain the structural fabric and condition of existing Council buildings to meet statutory compliance.	2,632	3,373	2,510	2,500	2,500	2,500	16,015
PL27	Strategic Property - vehicle replacement	Vehicle Fleet replacement programme.	2,132	3,302	746				6,180
<b>Resources Totals</b>			<b>8,863</b>	<b>17,046</b>	<b>8,523</b>	<b>6,195</b>	<b>5,000</b>	<b>5,000</b>	<b>50,627</b>



# Corporate

Ref	Scheme	Description	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
CP02	Corporate - Advanced Scheme Design	Funding required to ensure investment in scheme design and delivery.		1,000	1,000				2,000
CP03	Corporate Contingencies	Contingency required for major capital projects.		9,728	7,933	9,005	9,000	10,000	45,666
Corporate Totals				10,728	8,933	9,005	9,000	10,000	47,666

## Capital Programme (GF) Totals

	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
Capital Programme (GF) Totals	120,982	179,401	134,597	71,936	41,029	51,803	599,748

# Schemes Pending Business Case Development

Ref	Scheme	Description	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
NH05	Sports provision	Investment into appropriate swimming and other sports facilities is subject to review design and service delivery based around a nil subsidy model.				3,000	750		3,750
Pe02	Schools Organisation/ SEN Investment Programme	Investment in additional SEN provision.				6,500	17,900	17,900	42,300
Pe06a	Children's Social Care Services	Infrastructure investment for Care Services linking into The Strengthening Families transformation programme.		1,000	1,000	1,000	2,000		5,000
NH03	Cemeteries & Crematoria	Cemeteries and Crematoria service update and expansion.		200	1,400	4,000	400		6,000
PL19	Energy Services Phase 2 investment & commercialisation opportunities	Energy Work stream 2 - City Leap, Infrastructure, renewables, heat networks and efficiencies.		1,237	4,000	3,000	3,000		11,237
PL35	Harbourside operational infrastructure	Investment into improving and replacing Harbourside assets including ICT system improvements.		450	600				1,050
PL36	Investment in Markets infrastructure & buildings	Investment to improve Markets infrastructure and buildings as part of wider development opportunities.		250	250	250			750
GR07	Areas for Growth and Regeneration	Delivery of regeneration opportunities across the city.		2,000	5,000	5,000	5,000	6,890	23,890
<b>Schemes Pending Business Case Development Totals</b>			<b>0</b>	<b>5,137</b>	<b>12,250</b>	<b>22,750</b>	<b>29,050</b>	<b>24,790</b>	<b>93,977</b>

<b>Capital Programme (GF) include Pending Schemes</b>			2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
<b>Totals</b>			<b>120,982</b>	<b>184,538</b>	<b>146,847</b>	<b>94,686</b>	<b>70,079</b>	<b>76,593</b>	<b>693,725</b>

# Capital Financing

Source of Finance	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
Prudential Borrowing	(54,805)	(81,232)	(57,243)	(37,081)	(17,011)	(13,600)	(260,972)
Grants	(49,830)	(58,116)	(57,223)	(23,037)	(28,546)	(20,550)	(237,302)
Developer Contributions	(775)	(6,679)	(5,750)	(5,750)	(5,500)	(6,890)	(31,344)
Capital Receipts (GF)	(15,107)	(33,226)	(18,013)	(23,455)	(14,500)	(17,500)	(121,801)
Revenue / Reserves (GF)	(465)	(554)	(149)	(74)	(78)	(35)	(1,355)
Economic Development Fund (EDF)		(4,731)	(8,469)	(5,289)	(4,444)	(18,018)	(40,951)
<b>GF Financing Totals</b>	<b>(120,982)</b>	<b>(184,538)</b>	<b>(146,847)</b>	<b>(94,686)</b>	<b>(70,079)</b>	<b>(76,593)</b>	<b>(693,725)</b>

# Housing Revenue Account (HRA)

Ref	Scheme	Description	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
HRA1	Planned Programme - Major Projects	Programme includes major refurbishments and external improvements to existing assets.	10,055	10,721	10,350	10,250	7,250	5,350	53,976
HRA2	New Build and Land Enabling	Planned programme to deliver new housing stock.	12,175	21,042	28,376	41,449	25,231	21,238	149,511
HRA3	Building Maintenance and Repairs	Planned and cyclical repairs and maintenance including accessible improvements to existing assets.	17,314	20,069	20,277	21,022	20,747	20,713	120,142
Housing Revenue Account (HRA) Totals			39,544	51,832	59,003	72,721	53,228	47,301	323,629

## HRA Financing

Source of Finance	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
HRA Self Financing (MRR)	(25,000)	(25,630)	(26,322)	(27,085)	(27,742)	(28,583)	(160,362)
HRA New Borrowing		(4,818)	(15,295)	(22,974)			(43,087)
Capital Receipts (HRA)	(11,000)	(9,767)	(7,841)	(9,260)	(9,459)	(3,876)	(51,203)
Revenue / Reserves (HRA)	(3,544)	(11,617)	(9,545)	(13,402)	(16,027)	(14,842)	(68,977)
Housing Revenue Account (HRA) Financing Totals	(39,544)	(51,832)	(59,003)	(72,721)	(53,228)	(47,301)	(323,629)

## Revised Capital Programme Budget Combined (GF + HRA) Totals

	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Total £'000
Totals	160,526	236,370	205,850	167,407	123,307	123,894	1,017,354